

APPOINTMENTS AT THE DIRECTION OF THE RENAULT GROUP

As of October 17th, 2011

Véronique Dosdat is appointed as Vice President, Public Affairs. She is in charge of promoting and protecting the Renault Group interests vis-à-vis public authorities in France and in the world. She reports to Mouna Sepehri, EVP, Office of the CEO.

Frédérique Le Grevès is appointed as CEO Chief of Staff. She ensures business follow-up with internal and external stakeholders and coordinates CEO's activities across Renault, Nissan and the Alliance. She reports to Carlos Ghosn, Chairman and CEO of Renault.

As of November 1st, 2011

Florence de Goldfiem is appointed as Vice President, Corporate Communications of the Renault Group. She reports to Mouna Sepehri, EVP, Office of the CEO, with functional reporting line to Stephen Norman, Vice President, Global Communications and Marketing Department. Corporate Communication Department gathers External and Internal Communications, Public Relations, Communication Network Management and Communication Strategy & Editorial.

*Born on October 23, 1964, **Véronique Dosdat** graduated from Paris-Dauphine University and holds a post-graduate diploma from SFAF (French Society of Financial Analysts). She began her career in 1990 as Financial Analyst in Renault's French captive finance company DIAC. In 1993, she joined RCI Banque and held various positions in the Financial Department of which Banking relationship & Financial Communication responsibilities. In 2003, she joined Renault Financial Division as General Manager, in charge of Equity operations and Fixed Income Communication. In 2006, she became Head of Investor Relations. As from October 2009, she has become responsible for Financial & Economic relations in the Public Affairs Division.*

*Born on May 13, 1967, **Frédérique Le Grevès** graduated from the Ecole Supérieure de Gestion. She started working for Opel France in 1991 in the Public Affairs department. She joined Delphi in Detroit, USA in the Marketing and Communications department. From 1995 to 2003, she was Communications Director for Europe, Middle East and Africa region at Delphi in Paris. In 2004, she joined Nissan Europe as Vice President Communications. In 2005, she was appointed to Nissan Americas as Vice President Communications covering internal, product and corporate Communications for the US, Canada and Mexico. She returned to France and was appointed Vice President Corporate Information for the Renault Group in August 2008. In December 2010, she is appointed as Vice President, Deputy to Chief Marketing and Communications Officer.*

*Born on November 27th, 1967, **Florence de Goldfiem** began her professional career as economics journalist at L'Usine Nouvelle and at Le Parisien. She has been writing for 20 years on automotive and business for major French newspapers, such as Les Echos and Le Monde. She is also the author of "L'automobile est l'avenir de l'homme!" (Larousse, march 2009)*

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