



## PRESS RELEASE

December, 17th 2009

### Quotations from Patrick Pélata on December 17, 2009.

**Boulogne-Billancourt – December 17, 2009.** Patrick Pélata COO of Renault declared this morning during a press meeting in Paris that, for the Group, “2009 revenues should decrease by around 17 or 18%”. This comparison refers to 2007.

Fixed costs should decrease by 18%, including investments by 24% and R&D by 20%, versus 2007.

« In 2010 the European market should decrease by 8 to 10% versus 2009 ».

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