



PRESS RELEASE

May 31, 2010

THE FUTURE OF RENAULT'S SANDOUVILLE PLANT

In September 2008 Carlos Ghosn, Chairman and Chief Executive Officer of Renault, committed to keeping all of the vehicle assembly sites in France. At the same time he announced the industrial production of a light commercial vehicle at Sandouville and an electric vehicle at Flins.

During a visit to Sandouville on November 27, 2009, Patrick Pélata, Chief Operating Officer at Renault, confirmed that Renault would produce a future light commercial vehicle at the plant. Production will start in 2013. It is still too early to announce the name of the vehicle. Work on preparing the site for production will begin this summer.

The Monitoring Committee on commitments to develop the Sandouville site met for the first time in May 20, 2010. Under the authority of a Prefect, the Committee includes representatives of Renault management and the Sandouville site, staff representatives, and representatives from the public authorities, tasked with finding together the best solutions to create conditions of competitiveness at the site.

Renault would like to recall that there are still ways of improving the competitiveness of French sites, including Sandouville, to attract partners and obtain additional volumes of light commercial vehicles, thus securing jobs. Production volumes for the Renault van alone will be similar to those for Laguna and Espace today, at well under 150,000 units **a year**. Renault is in discussions with partners, including Nissan, but no decisions have as yet been taken.

Renault has already drawn up a plan to improve competitiveness at the Sandouville plant to bring the site's performance up to Renault standards. Plant competitiveness plans are always based on eliminating "waste". The idea is to improve the efficiency of equipment and work stations to simplify operations and eliminate superfluous actions while optimizing ergonomics, delivering parts as close as possible to the operator, reducing in-process materials and working on flow times.

Renault is calling on all stakeholders, including local and public authorities, to rally around this effort by working on all the other competitiveness components at the site.



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The light commercial vehicle is a key objective for Renault. The Group leads this vehicle market in Europe. Renault is also the leading LCV manufacturer in France, where it produces LCVs at two sites, Batilly and Maubeuge. These two sites employ a total 4,800 people and produced more than 170,000 vehicles in 2009.

Press contact: Renault Press: +33 1 76 84 64 69, www.media.renault.com, www.renault.com